## MEMORANDUM OF UNDERSTANDING

between

The American University of Armenia, Armenia

and

San Francisco State University, California, USA

The American University of Armenia in Yerevan, Armenia, and San Francisco State University in San Francisco, California, U.S.A., having affirmed their common commitment to the values of intellectual freedom, educational excellence, and international cooperation, and having recognized the benefits which may be realized through expanded communication on educational and cultural matters, the sharing of educational and cultural resources in higher education, research, and cultural exchange do hereby enter into this memorandum of understanding.

Therefore, in pursuit of common interests and joint endeavors between our two institutions, and in the service of the scholarly and professional development of each organization, the leadership of these two institutions agree to explore these goals and to examine all possibilities for enhancing educational and research cooperation for our students, staff, and faculty at our respective establishments for the duration of this agreement.

This protocol shall be effective upon approval by both parties and shall remain in effect for three years. Either party may terminate it with six months notice given in writing, and it may be extended by mutual agreement expressed by a written memorandum of understanding. Any agreement termination shall not affect the obligations already in progress prior to such termination.

While no commitments have been made by us binding our institutions, we sign this Memorandum of Understanding in recognition of our common interests and as a token of our good will.

Dr. Haroutune K. Armenian, President American University of Armenia

Date 8/28/03

Dr. Robert A. Corrigan, President San Francisco State University

Date august 28,2003