

AMERICAN UNIVERSITY OF ARMENIA CORPORATION Affiliate of The University of California

LANGUAGE RESOURCE PROGRAM University of California, Los Angeles (UCLA)

March 27, 1992

Ms. Marianne Carduner Amercican University of Armenia Yerevan, Republic of Armenia

Dear Marianne:

The inauguration of the English language department in the new American University of Armenia has been a challenging experience that has demanded the highest level of professional expertise as the experimental curriculum was designed and implemented under a host of adverse conditions. It is clear now that what has been accomplished during this first year will serve as the foundation for future definition and refinement of curriculum design, admission criteria, materials development, and research agenda. For your contributions to these achievements, we are grateful.

As you know, the Applied Linguistics Department at UCLA enters into inter institutional agreements such as the one between UCLA and the American University of Armenia Corporation to serve its research and development activities for faculty and graduate students. Given the extremely short time we had to recruit teacher/researchers for the inaugural year we were indeed fortunate that you were willing to serve as one of the pioneers in this project. However, it now appears that we will be able to recruit current or prospective MA or Ph.D. students that will be affiliated with our department or the Linguistics department for the 1992-93 academic year. (For example, we have recruited a doctoral student in the latter department to serve as the UCLA-COP for next year).

Reappointments for positions at AUA require full agreement between the two contracting agencies, that is UCLA and AUAC. We have discussed the overall English language program and the above UCLA policy and have arrived at the conclusion that we will not be in a position to re-appoint you for the 1992-93 academic year.

Again, we appreciate and are grateful for the positive contributions you have made to this joint UCLA-AUA project. We sincerely hope that your experience at AUA has, in some measure, been and will continue to be a professionally and personally satisfying experience.

Russell N. Campbell, Director Mihran S. Agbabian, President UCLA

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Ms. Vartouhi Filhanessian Amercican University of Armenia Yerevan, Republic of Armenia

Dear Vartouhi:

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Mr. Jimmy Harris Amercican University of Armenia Yerevan, Republic of Armenia

Dear Jimmy:

The inauguration of the English language department in the new American University of Armenia has been a challenging experience that has demanded the highest level of professional expertise as the experimental curriculum was designed and implemented under a host of adverse conditions. It is clear now that what has been accomplished during this first year will serve as the foundation for future definition and refinement of curriculum design, admission criteria, materials development, and research agenda. For your contributions to these achievements, we are grateful.

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Russell N. Campbell, Director Mihran S. Agbabian, President UCLA

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